



Organization for Research and Community Development
Reshaping the future of communities through best practices

2019 Annual Report



Annual Report, 2019

Organization for Research and Community
Development

www.orcd.org

Contents

Foreword from the Board of Trustees.....	3
Foreword from CEO	4
Acronyms.....	5
List of ORCD Projects in 2019.....	6
Bulleted Accomplishments during 2019.....	8
Performance-Based Contract to Deliver the Basic Package of Health Services (BPHS) and Essential Package of Hospital Services (EPHS) in Kunar.	10
Support to Baghlan Women's Protection Center (WPC)	11
Unconditional Seasonal Support Paktika (USS Paktika).....	12
Improving access to and scale up of basic maternal & child healthcare provision in Helmand & Farah Provinces through Health providers (PPP Helmand-Farah).	14
Improving access to and scale up of basic maternal & child healthcare provision in Nuristan Province through Health providers (PPP Nuristan)	15
Afghan-Context Community-Led Total Sanitation in Zabul & Saripul Province (AC-CLTS).....	16
The Strengthening and Scaling-up Malaria Prevention and Case Management to improve Health Status in Afghanistan.....	17
Provision of health services to drought affected population in Sar-e-Pul, Samangan and Helmand provinces (AHF 10486)	19
Provision of nutrition services to the drought affected population in the target districts of Sar-e-Pul province (AHF 9712).....	21
Provision of winterization assistance to vulnerable population in Nuristan and Paktika provinces (AHF 14204)	24
Reintegration & Development Assistance in Afghanistan (RADA-BAGHLAN).....	25
Reintegration & Development Assistance in Afghanistan (RADA-BALKH).....	25
ORCD Donors and Partners.....	34
Testimonials from 2019	35

Foreword from the Board of Trustees

We are pleased to announce a strong set of results showing improved performance across our non-profit for positively impacting the lives of targeted population in various parts of Afghanistan. FY2019 was a year of significant change for Organization for Research and Community Development (ORCD).

We have made substantial and rapid progress and this has established solid foundations for the next phase of our strategic plan.

Board of Trustees
Organization for Research and Community Development (ORCD)

Foreword from CEO

With great honor, I would like to state that 2019 was a year in which ORCD kept us its momentum for forward movement toward expansion. Going through numerous challenges, ORCD made sure that the year accomplishments are a success. This is not only a honor and privilege for me but all members of ORCD including its management staff, volunteers and trustees who put in place dedicated efforts, expertise and displayed great enthusiasm for having ORCD emerging as a strong Afghan national NGO in the country firmly linked with its sister organizations in Pakistan, Zimbabwe and in the United States pursuing same mission, vision and strategic goals across the world.

In line with our strategic plan that was adopted in 2012, ORCD kept up its momentum and had its all projects aligned with its mission, vision and strategic objectives. ORCD services ranged spanning from health, nutrition, protection, rural development, gender mainstreaming and women empowerment by integrating innovative approaches aimed at addressing complex needs of communities and individuals in different parts of the country especially in rural areas.

Our projects adopted innovative approaches in their efforts to have refined and diffuse innovative community-based development activities, and replicated the best practices ORCD got in different parts of the country.

The projects implemented by ORCD in 2019 were not only contractual obligations with donors but were also part of a social obligation it has established with the target communities. They were not only achieving deliverables set by donors but were also documenting best practices and learning from beneficiaries so that they could be used for better service provision in future.

The dedicated staff of ORCD both at central and field level as well as the generous support of donors such as UN Women, United Nations Office for the Coordination of Humanitarian Affairs (UNOCHA), United Nations High Commission for Refugees (UNHCR), World Food Program (WFP), Ministry of Rural Rehabilitation and Development (MRRD) and Ministry of Public Health (MoPH) made all these achievements possible. Their generous and professional support proved highly crucial in all accomplishments of ORCD during the year 2019. Let me thank you all for your continued support and invite you to continue joining us in working towards improved access to and provision of humanitarian and development services to the needy people across the country.

Sincerely,

Dr. Qudratullah Nasrat,
Chief Executive
Organization for Research and Community Development (ORCD)
Kabul, Afghanistan
info@orcd.org

Acronyms

BPHS	Basic Package of Health Services
CDC	Community Development Councils
GAVI	Global Alliance for Vaccines and Immunization
DRRD	Department of Rural Rehabilitation and Development
DoRR	Department of Refugees and Repatriation
NCDI	Non-Communicable Disease and Injury
ESRP	Economically Stressed Rural Population
EVAW	End Violence Against Women
WPC	Women Protection Centre
GBV	Gender-based Violence
IDP	Internally Displaced Population
JICA	Japanese International Cooperation Agency
MRRD	Ministry of Rural Rehabilitation and Development
MSI	Marie Stopes International
UN-Women	United Nations for Women
CCNPP	Citizens' Charter National Priority Program
AKF	Agha Khan Foundation
WFP	World Food Program
WAG	Women Action Group
UNHCR	United Nations High Commissioner for Refugees
TSFP	Targeted Supplementary Feeding Program
SAVE	Secure Access in Volatile Environment
BGE	Block Grant Entitlement
PDC	Provincial Development Council
IDP	Internally Displaced Population
SHC	Sub Health Center
BHC	Basic Health Center
CHC	Comprehensive Health Center
DH	District Hospital
CHW	Community Health Worker
HF	Health Facility
FATP	First Aid Trauma Post
PHP	Private Healthcare Provider
CB-DOTs	Community Based-Directly Observed Treatments
UNODC	United Nations Office on Drugs and Crime
UNOCHA	United Nations Office for Coordination of Humanitarian Affairs
PPP	Public Private Partnership
WB	World Bank
MoPH	Ministry of Public Health
MAIL	Ministry of Agriculture, Irrigation and Livestock
UNDP	United Nations Development Program
MoWA	Ministry of Women Affairs
MoRR	Ministry of Refugees and Repatriation
RUTF	Ready to Use Therapeutic Food
PA	Penny Appeal
BADILL	Boost Alternative Development Interventions through Licit Livelihoods
AAH	Action Against Hunger
IRW	Islamic Relief Worldwide
AHF	Afghanistan Humanitarian Funds
IOM	International Organization for Migration

List of ORCD Projects in 2019

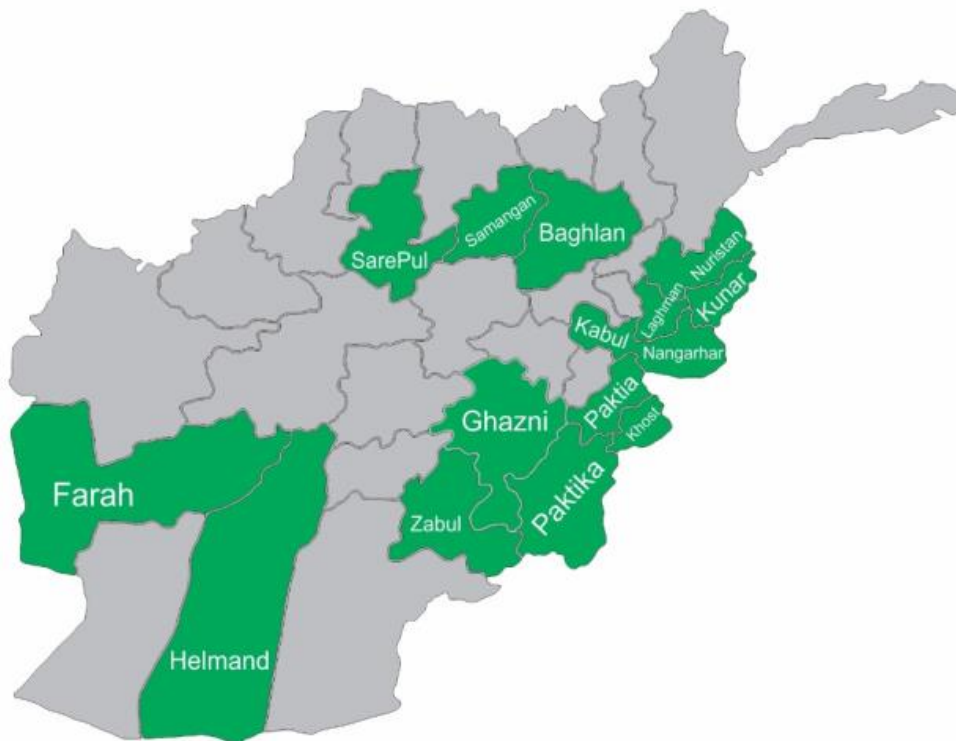
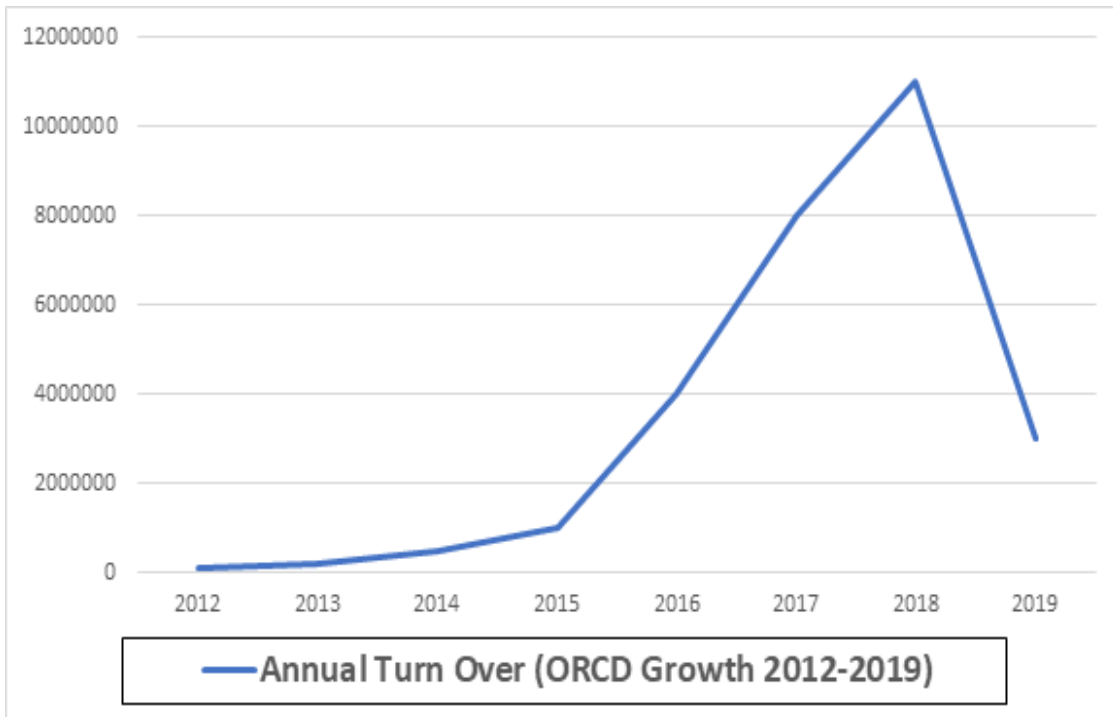
SN	Assignment name & brief description of main deliverables/outputs	Client Name
1	Performance-Based Contract to Deliver the Basic Package of Health Services (BPHS) and Essential Package of Hospital Services (EPHS) in Kunar	MoPH
2	Support to Baghlan Women's Protection Center (WPC)	UN-Women
3	Unconditional Seasonal Support Paktika Kabul (USS Kabul)	WFP
4	Unconditional Seasonal Support Paktika (USS Paktika)	WFP
5	Unconditional Seasonal Support Paktika (USS Paktika)	WFP
6	Improving access to and scale up of basic maternal & child healthcare provision in Helmand & Farah Provinces through Health providers (PPP Helmand-Farah)	HSS GAVI/MOPH
7	Improving access to and scale up of basic maternal & child healthcare provision in Nuristan Province through Health providers (PPP Nuristan)	HSS GAVI/MOPH
8	Afghan-Context Community-Led Total Sanitation in Zabul & Saripul Province (AC-CLTS)	FHI360
9	The Strengthening and Scaling-up Malaria Prevention and Case Management to improve Health Status in Afghanistan	UNDP
10	Provision of health services to drought affected population in Sar-e-Pul, Samangan and Helmand provinces (AHF 10486)	UNOCHA
11	Provision of health and nutrition services to drought affected population in Zabul and Nuristan provinces (AHF 11413)	ACTD/AHF, UNOCHA
12	Provision of nutrition services to the drought affected population in the target districts of Sar-e-Pul province (AHF 9712).	UNOCHA
13	Provision of access to inclusive and protective learning for emergency affected children in Balkh province in Afghanistan (AHF 13338)	IRW/AHF, UNOCHA
14	Provision of winterization assistance to vulnerable population in Nuristan and Paktika provinces (AHF 14204)	AHF, UNOCHA
15	Reintegration & Development Assistance in Afghanistan (RADA-BAGHLAN)	IOM
16	Reintegration & Development Assistance in Afghanistan (RADA-BALKH)	IOM
17	Construction of Solar Panel- Pipe-Scheme in Afghan Refugee Returnees settlement in Butkhak, Kabul, Afghanistan (Deep Solar Well)	Penny Appeal

SN	Assignment name & brief description of main deliverables/outputs	Client Name
18	Feed Our World Ramadhan Food Parcels to IDP, returnees and impoverished resident families in Kabul and Baghlan (FOW)	Penny Appeal
19	Provision of Safe Drinking Water to Rural Impoverished Families (WASH)	Penny Appeal
20	Boost Alternative Development Intervention through Licit Livelihoods (BADIL)	UNODC
21	Consulting services to partner with NGO in Nangarhar province of Afghanistan to execute component of the Strengthening Women's Economic Empowerment (SWEEP)	AKF
22	United nations high commissions for Refugees (UNHCR)	UNHCR
23	Citizen Charter National Program (CCNP)	CARE/MRRD
24	Non-Communicable Disease and Injury (NCDI)	Partner In Health

Bulleted Accomplishments during 2019

- **WPC in Baghlan** accommodated 119 women accompanied by 27 children who were provided psychosocial counselling, legal aid, literacy trainings and vocational trainings aimed at women economic empowerment.
- **In Provision of health services to drought affected population in Sar-e-Pul, Samangan and Helmand provinces (AHF 10486)** Starting on September 22, 2018, the project targeted the needy drought affected population in Sarepul, Samangan and Helmand provinces through provision of health services.
- **Provision of nutrition services to the drought affected population in the target districts of Sar-e-Pul province (AHF 9712).**The project was implemented in Hard-to-Reach areas of Gosfandi, Sancharak, Sare Pul and Sozma Qala districts of Sare Pul targeting the drought affected population through provision of nutrition services.
- **In PPP Helmand-Farah,** ORCD provided capacity building, supervisory monitoring visits, quarterly supply of medicines and incentives to PHPs during 2019.
- **The overall objective of this PPP-Nuristan** is to reduce maternal, newborn and child morbidity and mortality through improving access to health care services, especially vaccination and basic reproductive health (RH) services in Nuristan province.
- **In CLTS Project,**ORCD embarked on implementation of Community Led Total Sanitation in SarePul and Zabul provinces.
- **The Strengthening and Scaling-up Malaria Prevention and Case Management to health status in Afghanistan.** Through this project,ORCD has covered 962377 population through 112 HFs and 710 HPs -by implementation of case management at health facilities, communities and provision of training for health facilities staff, CHSs/CHWs, and distribution of LLINs through continuous distribution during ANC visit.
- **Provision of health and nutrition services to drought affected population in Zabul and Nuristan provinces (AHF 11413).** The project started in January to June 2019 focused on addressing the health and nutrition needs of the population of Zabul, and Nuristan provinces.
- **IN RADA-BAGHLAN,** ORCD started Community Based Activities (Social and Psychosocial Aspects of Sustainable Reintegration) of RADA Project in Baghlan Province.The overall Goal of the project is: To contribute to the progressive achievement of Sustainable Development Goal (SDG) 10.7, “to facilitate orderly, safe, regular, and responsible migration and mobility of people including through the implementation of planned and well-managed policies”.
- **IN RADA-BALKH ,**ORCD started Community Based Activities (Social and Psychosocial Aspects of Sustainable Reintegration) of RADA Project in Balkh Province.The overall Goal of the project is: To contribute to the progressive achievement of Sustainable Development Goal (SDG) 10.7, “to facilitate orderly, safe, regular, and responsible migration and mobility of people including through the implementation of planned and well-managed policies”.
- **In FOW,with partnership of Penny Appeal,** the project started in on May 01, 2019 and completed on May 30,2019, objective of project is to meet the food security and nutrition needs of 500 IDP families living in informal settlements of Kabul and Baghlan.
- **In Partnership with penny appeal (WASH Project),**Totally 25 Deep wells constructed in Nangarhar and Baghlan provinces.
- **In NCDI Project,** ORCD has worked with MoPH to reduce and control infectious disease, bringing services to Afghan people.

Annual Growth Rate Since 2012



Operating Areas of ORCD in Afghanistan

Performance-Based Contract to Deliver the Basic Package of Health Services (BPHS) and Essential Package of Hospital Services (EPHS) in Kunar.

HealthNet TPO & ORCD took immense pride to have given the opportunity of implementing Sehatmandi Project right in January 2019. Since then and the inception of the project, HealthNet TPO & ORCD has strived hard and made it possible to render all required quality health services of BPHS/EPHS to targeted beneficiaries in the community. Despite being in hardship and having faced numerous challenges and hindrances in the community i.e. security threats, interventions of anti-government elements, HealthNet TPO & ORCD have been committed to render the aforementioned services as they have promised to MoPH and with zero compromise in the quality of work. As the project commenced, all the health workers were provided with formal contracts based on KPI's, renovation of health facilities has been done, the generators left from the former implementer, and ambulances which were out of work and in very deplorable condition were repaired, Foremost, four nursing counters were established for provision of quality health management and services at provincial hospitals.



As per the work plan of Sehatmandi project, HealthNet TPO/ORCD conducted assessment with the concern of the recruiting, health facilities physical condition, training needs, renovation, medical and non-medical needs, management of the HFs and delivery of health services. In the perspective of the findings of the assessment, a comprehensive plan had been formulated by HealthNet TPO/ORCD since a better implementation needed the entire required supplies were delivered to HFs.



Figure 1 : Our Deputy Project Director for Kunar BPHS/EPHS Project is appreciated by the Provincial Public Health Directorate of Kunar Province for demonstrating excellent management of the project.

Support to Baghlan Women's Protection Center (WPC)

WPC was operated in close coordination with relevant stakeholders. WPC and DoWA staff were provided capacity building around relevant topics. Throughout 2019, WPC in Baghlan accommodated 119 women accompanied by 27 children who were provided psychosocial counselling, legal aid, literacy trainings and vocational trainings aimed at women economic empowerment. Out of the entire number of clients, cases of 89 clients were resolved through mediation and court, were discharged from WPC and reintegrated to their families.



Figure 1: WPC Health worker examining a sick client in Baghlan center



Figure 2 : Baghlan WPC defense lawyer delivering training to clients



Figure 2 Baghlan WPC staff meeting with head of provincial councils

Unconditional Seasonal Support Paktika (USS Paktika)

In 2019 alone, ORCD was able to distribute 14,048 packages (1,105.815 MT) of mixed food contained of wheat flour, vegetable oil, pulses, salt and to around 4,680 families benefiting around 20,000 women, men, boys and girls. The food items were provided by WFP in Final Delivery Points in Urgoon and Barmal districts of Paktika province under Field Level Agreement (FLA) with WFP and ORCD.

ORCD was responsible for offloading, warehouse management, repackaging, handling, crowd controlling, coordination with stakeholders, reporting to WFP and execution of distribution process of food items provided by WFP to direct target beneficiaries.



Beneficiaries receiving WFP food assistance in Barmal district of Paktika province



Improving access to and scale up of basic maternal & child healthcare provision in Helmand & Farah Provinces through Health providers (PPP Helmand-Farah).

Helmand is located in the southern part of the country which is divided into eleven districts and has a population of about 879,500. Lashkargah serves as the provincial capital.

The project direct beneficiaries include a total 43,539 persons out of 98,953 total population of the target districts and the indirect beneficiaries include 15 PHPs and around 15 project and program staff who benefit from this project.

Farah is located in the western part of the country which is divided into eleven districts containing hundreds of villages and has a population of about 925,016. Farah city serves as the provincial capital. The direct target beneficiaries include a total 91,155 persons out of 189,907 population of the target districts. The indirect beneficiaries include 34 PHPs and around 15 project and program staff who benefit from this project.

The project started in June, 2017 and will continue till end of June, 2020. The project has targeted 49 Private Health Practitioners in three districts of Helmand and five districts of Farah province. Through this project, ORCD provided capacity building, supervisory monitoring visits, quarterly supply of medicines and incentives to PHPs during 2019.

The proxy indicators for this project are as below:

- OPD consultation
- Refer including refer of severely ill
- Family planning users (new plus re-attendance)
- 4th ANC visit
- 4th PNC visit
- Deliveries

All incentives paid to PHPs were calculated based on achievement of proxy indicators against baseline indicators.



Figure 1 Inauguration of Helmand New PHCC Meeting Hall



Figure 3 Meeting with Helmand Governor regarding PPP Project Activities in Helmand



Figure 2 HMIS/IP Training in Farah Province

Improving access to and scale up of basic maternal & child healthcare provision in Nuristan Province through Health providers (PPP Nuristan)

The overall objective of this project is to reduce maternal, newborn and child morbidity and mortality through improving access to health care services, especially vaccination and basic reproductive health (RH) services in Nuristan province.

Nuristan is one of the 34 provinces of Afghanistan, located in the eastern part of the country. It is divided into seven districts and has a population of about 140,900. Parun serves as the provincial capital.

The direct target beneficiaries of this project include a total 21,002 persons out of 47,736 population of the target districts. The indirect beneficiaries include 30 PHPs and around 15 project and program staff who are benefitting from this project.

The PHPs that are established as part of this project are shown in the table below:

District	# of previously existing PHPs	District	# of new PHPs established
Paroon	3	Paroon	1
Wama	2	Kamdesh	1
Nooragam	5	Doab	1
Doab	3	Bargimatal	3
Want-Wygal	5	Manidol	4
Kamdish	2	# of total newly established PHPs = 10	

During year 2019, all 30 PHPs were functional, quarterly medicine supply was provided and quarterly based monitoring was conducted from project by project manager and two-time monitoring was conducted by external monitors, corrective action plan was developed in the view of monitoring findings and followed up properly until the issues were fixed.

Additionally, monthly incentives were paid to Private Health Practitioners based on their achievements.



Figure 1: PHP Monitoring Visit



Figure 2 PHP Monitoring Visit



Figure 3 Rational Medicine use training

Through this project, efforts were made aimed at improving the services provided through Private Healthcare Providers by provision of trainings, equipment and medicine to PHPs.



Figure 1: Exposure Visit Est Nuristan Districts PHPs



Figure 3 PHCC Meeting in Nuristan PPHD Office

Afghan-Context Community-Led Total Sanitation in Zabul & Saripul Province (AC-CLTS)

In partnership with FHI360, ORCD embarked on implementation of Community Led Total Sanitation in SarePul and Zabul provinces in April 2018 and ended in April 14, 2019. The project aims to mobilize and sensitize communities to achieve an open defecation free (ODF) villages in all target districts of the target provinces. During the life of project 138 community certified as ODF.



Figure 1 : CLTS Triggering in Saripul Sozma Qala District



The Strengthening and Scaling-up Malaria Prevention and Case Management to improve Health Status in Afghanistan

Through this project (Jan 2018 to March 2019), ORCD has covered 962377 population through 112 HFs and 710 HPs -by implementation of case management at health facilities, communities and provision of training for health facilities staff, CHSs/CHWs, and distribution of LLINs through continuous distribution during ANC visit.

Although the target for LLINs continuous distribution to the pregnant women has not been set for the year 2018, but a total of 6181 LLINs were remained from previous grant, have been distributed to the pregnant women through continuous distribution during ANC visit in Sarepul province. During the year, 6822

Figure 1: Malaria case management at HF

suspected cases were tested by RDT and microscopy and 237 positive cases were treated by health care providers and Community Health Workers in mentioned provinces. Throughout this year, ORCD conducted the RDT and NTG trainings for health facilities staff, CHSs and CHWs in Sarepul and Zabul provinces. Conducted trainings enabled invited participants to perform effective case management and diagnose of Malaria cases both at health facilities and community level. 120 health practitioners were trained on RDTs



Figure 1: Malaria case management at HF

diagnosis, and treatments according to National Malaria Treatment Guideline (NTG), 55 CHSs received refresher training on RDT and NTG, 910 CHWs received refresher training on RDT and NTG.

During the year 2018, ORCD performed 107 effective supervision and monitoring of the project sites and activities, action plans were made and follow-up were done to ensure that the gaps are filled and performance is improved. Also 460 community awareness session conducted in Sarepul and Zabul Provinces, Joint monitoring conducted with UNDP, PPHD, NMLCP, PMLCP and other relevant stakeholders as well. ORCD maintained good coordination with all relevant stockholders at national and provincial level. Also provincial FPs received MLIS Training and the system has been applied at the HFs of Zabul and Sare Pul Provinces.



Figure 2: Malaria case management at HF

The main challenge towards implementation of the project was instable -and even deteriorated- security situation, in both provinces, as for almost one quarter all HFs were closed by AOG in Zabul Province that after community negotiation and mediation the HFs reopened. Having effective risk mitigation plan and community support, ORCD succeeded to overcome the challenge and reach the target communities.



Figure 3 : CBMM in Zabul Province-Health Post

Provision of health services to drought affected population in Sar-e-Pul, Samangan and Helmand provinces (AHF 10486)

The project started from (Sept 2018 to March 2019) focused on addressing the health needs of the population in Sar-e-Pul, Samangan and Helmand provinces to drought affected population without overlapping with the already Basic Package of Health Services (BPHS) activities. The project interventions have been designed for six months targeting a total 10 districts in three provinces (Gosfandi, Sancharak, Sar-e-Pul and Sozma Qala in Sar-e-Pul, Feroz Nakhshir and Hazrat -e-Sultan in Samangan and Deh Sahu, Nadali, Nawzad and Reg districts of Hilmand). The project activities were aligned with the 3rd Reserved Allocation 2018 strategy and effectively addressed the health cluster priorities which aim at reducing the mortality and morbidity chiefly due to drought. The fact that ORCD has already received a grant through nutrition cluster for the provision of nutrition services to drought affected population in Sar-e-Pul by already establishing two mobile health teams, health services provision through the proposed 4 mobile health teams in this province were integrated with nutrition service delivery.



ORCD established a total 8 mobile health teams targeting a total 10 districts in three provinces (4 mobile health teams in 4 districts of Sar-e-Pul, 2 mobile health teams in 2 priority districts of Samangan and 2 Mobile Health teams in Hilmand). These mobile health teams provided basic primary health care as per the BPHS in line with the Ministry of Public Health (MoPH) Mobile Health Package of Health Services.

In addition, the proposed health teams mobilized to strengthen referral systems by promoting public awareness and providing the transportation for delivery and obstetric complications to the higher level of HFs (the MHT vehicles referred the patients whenever needed).

All teams were equipped on Medical and Non-medical equipment, the staff were recruited, Medicine and Medical Supply were purchased through tender and the registered company were selected for providing the Medicine.

Totally, 43,101 (7643 Men, 22501 women, 6294 boys and 6663 girls) were checked up for different health problems.



Provision of health and nutrition services to drought affected population in Zabul and Nuristan provinces (AHF 11413)

The project started in January 2019 to June 2019 focused on addressing the health and nutrition needs of the population of Zabul, and Nuristan provinces. While nutrition interventions will be implemented in all two provinces, the health component will target Zabul only. The project will not overlap the BPHS service delivery in these provinces because the existing BPHS program has not considered drought in the design of their project interventions. The project has been designed for six months targeting a total 6 districts in three provinces (Parun, Nurgam, Wama in Nuristan), and, (Shahjoy Qalat and Zabul).

ORCD deployed staff as per guidelines introduced by MoPH for three mobile nutrition teams (1 midwife, nutrition officer and support staff) and one emergency mobile health team (1 MD, Midwife, vaccinator and support staff) serving underserved areas in the districts (Paroon, Wama and Nurgram). The mobile nutrition teams worked in the areas beyond the reach of the existing health facilities as part of nutrition mobile activity. The mobile teams were greatly needed because the existing BPHS did not have any mobile health team while there was drought



Figure 1 : Recording Z-Score for Malnutrition baby

affected population who needed especially nutrition. In the view of this, three standalone mobile nutrition teams and one mobile emergency health teams were greatly needed. The mobile teams were established as part of this project which chiefly provided nutrition services integrated with health under BPHS program. The mobile nutrition teams greatly complemented the existing BPHS program in tackled the nutrition need of the drought affected population in the target districts.

In the view of this, the nutrition mobile teams tackled both supply side and demand side factors. On demand side aspect, they strengthened community-based nutrition interventions i.e. increased case



Figure 2 :Measuring MUAC of Baby

findings, growth monitoring, screening, referrals, and conducted counselling related to IYCF practices to all under 5 children. On supply side, they offered, emergency care, assessment and diagnosis, pretreatment of SAM treatment of acute malnutrition of MAM, follow-up assessment of nutrition situation and screening and growth monitoring of all under five children. The team also involved mothers in improving the nutrition of their children.

In addition, aimed at promoting IYCF in emergency, ORCD established 23vbreastfeeding corners in the HF of all districts

Totally, 3,800 under 5 children were screened for malnutrition, 1214 children were referred for treatment, 932 children were enrolled in MAM program, IYCF

counseling were done to 18,05 PLWs from January to end of June, 2019.

Provision of nutrition services to the drought affected population in the target districts of Sar-e-Pul province (AHF 9712).

The proposed project started in August 2018 and finished in August 2019, chiefly focused on hard-to-reach areas, solely implemented by ORCD as the BPHS implementing partner of MoPH in Sar-e-Pul province targeted drought affected population without created any duplication and without created pull factors provided them at the place of origin. The project implemented in Gosfandi, Sancharak, Sarepul and Sozma Qala districts specifically addressed women, girls, people with disability and elders. The program interventions related to nutrition as part of this project were based on a comprehensive need assessment conducted by a team comprised of male and female experts.

ORCD deployed staff as per guidelines introduced by MoPH for two mobile nutrition teams (1 midwife, nutrition officer and support staff) serving underserved areas in the districts (Gosfandi, Sancharak, Sarepul, and Sozma Qala). The mobile nutrition teams worked in the areas beyond the reach of the existing health facilities as part of nutrition mobile activity. The mobile teams were greatly needed because the existing BPHS did not have any mobile health team while there was drought affected population who needed especially nutrition. In the view of this, two standalone mobile nutrition teams were greatly needed. The mobile teams were established as part of this project which chiefly provided nutrition services integrated with health under BPHS program. The mobile nutrition teams greatly complemented the existing BPHS program in tackled the nutrition need of the drought affected population in the target districts.



Figure 1 Writing Prescription for patient

In the view of this, the nutrition mobile teams tackled both supply side and demand side factors. On demand side aspect, they strengthened community-based nutrition interventions i.e. increased case findings, growth monitoring, screening, referrals, and conducted counselling related to IYCF practices to all under 5 children. On supply side, they offered, emergency care, assessment and diagnosis, pretreatment of SAM treatment of acute malnutrition of MAM, follow-up assessment of nutrition situation and screening and growth monitoring of all under five children. The team also involved mothers in improving the nutrition of their children. In addition, aimed at promoting IYCF in emergency, ORCD established breastfeeding corners in the HFs of 4 districts.

Totally, 3635 under 5 children were screened for malnutrition, 1094 children were referred for treatment, 523 children were enrolled in MAM program, IYCF counseling were done to 10,576 PLWs from January to the end of August 2019.



Figure 2: Examining Patient by Doctor

Provision of access to inclusive and protective learning for emergency affected children in Balkh province in Afghanistan (AHF 13338)

Through funding from CHF of UNOCHA, the project started in August 2019 which will continue till 14 of August 2020. The project aim is to reach 3500 children (2000 girls) in four districts of Balkh province in Afghanistan, within the HRP 2019 targeted 7443 children (girls- 3597, boys- 3847), who are affected by the disaster, conflicts, displacement. There are 17208 children (70% are girls) are out of school in these districts. The project focuses on ensuring access to quality and inclusive education to the target groups through establishment of Community Based Education (CBE) classes in the targeted host communities, returnees, internally displaced people (IDP). The project also build the capacity of 100 teachers (at least 60% female) (formal schools and CBE classes) on education in teaching methodology and child protection (i.e. psycho-social support, safeguarding etc.). Additionally, the training also involved capacity building of educational personal on EiE information management system including preparedness and response planning and strengthened capacity to fulfill their responsibility.

The project established and supported 100 CBE classes facilitated by 100 teachers with priority to hire and train more female teachers (at least 60% female teacher). Through this project IRW and partners (ORCD, AGHCO, RET Germany) targeted around 200 villages where IDPs and



Figure 1: Student Kit Distribution in CBS at Qaldaw Village of Shortepa District of Balkh Province



Figure 2 : CBE center at Shurtepa district of Balkh Province

returnee's including host community are settled and established a school Shura per center to improve students and teacher's attendance, security, child protection, inclusiveness, functionality and quality education. Each School Shura had 5-7 member (50% female) and they are oriented about their role and responsibility.

Standards of quality education met through following Ministry of Education (MoE)'s curriculum text books and equipping the planned number of teachers with methodology skills, teacher kits to effectively facilitate the teaching and learning process, and provision of spaces to at least meet the minimum standards identified through Inter-Agency Network for Education in Emergency (INEE) and MoE standardized teacher training manual (TTM).



Figure 3 :.Ab. Zubair Saie, Nooruddin Ansari and M. Esmail the representative of M&E Shortepa visiting the Ayesha CBE class at Bashirli village Shortepa.

Provision of winterization assistance to vulnerable population in Nuristan and Paktika provinces (AHF 14204)

Through AHF funding under OCHA, ORCD enacted a 6 months agreement to provide Cash-based winterization assistance to 900 IDP and conflict affected population in Paktika and Nuristan provinces. The contract agreement started November 15, 2019 to May 14, 2020. The proposed project which is in line with the Humanitarian Response Plan (HRP) for 2019 (addressing SO1 and SO2) was implemented in Nuristan & Paktika provinces which both of them are included in the priority 1 provinces of the ES/NFI cluster as highlighted in Joint Winterization Response Strategy. The project's overall objective was to improve well-being of the target vulnerable people to meet their immediate survival needs winterization assistance so that they can withstand harsh winter. The project directly contributed to the strategic objective 1 and 2 of Humanitarian Response Plan 2018-2021 which focuses on: SO1: Lives are saved in the areas of highest need and; (SO2) People by sudden and slow-onset crises are provided with a timely response.



Beneficiary receiving cash assistance in Paktika province

Both Paktika and Nuristan have been considered as Priority 1 Provinces. As indicated by the Joint Winterization Strategy 2019-2020, there are a total 1781 persons in Nuristan and a total 517 persons in Paktika were desperately in direct need of the winterization assistance. Out of this baseline, a total 600 families in Parun of Nuristan and 400 families in Sharana, Urgan and Sarobi of Paktika will be targeted. These targeted households received \$ 200 in two equal instalments. The beneficiaries used the assisted amount for procuring means to cope with winter cold such as firewood, blankets, stoves and warm cloths.



Beneficiary receiving cash-based winterization assistance in Nuristan province

Reintegration & Development Assistance in Afghanistan (RADA-BAGHLAN)

In partnership with IOM ORCD started Community Based Activities (Social and Psychosocial Aspects of Sustainable Reintegration) of RADA Project in Baghlan Province. The overall Goal of the project is: To contribute to the progressive achievement of Sustainable Development Goal (SDG) 10.7, “to facilitate orderly, safe, regular, and responsible migration and mobility of people including through the implementation of planned and well-managed policies”. The specific objective of the project is: To support Afghan returnees, their families and host communities towards sustainable reintegration in Afghanistan



Figure 1 : Reviewing Khwaja Alwan community's CDC plan



Figure 2 : Referring females with psychosocial needs to the respected clinic in Nawabad Baghlan-e-Markazi

Reintegration & Development Assistance in Afghanistan (RADA-BALKH)

In partnership with IOM ORCD started Community Based Activities (Social and Psychosocial Aspects of Sustainable Reintegration) of RADA Project in Balkh Province. The overall Goal of the project is: To contribute to the progressive achievement of Sustainable Development Goal (SDG) 10.7, “to facilitate orderly, safe, regular, and responsible migration and mobility of people including through the implementation of planned and well-managed policies”. The specific objective of the project is: To support Afghan returnees, their families and host communities towards sustainable reintegration in Afghanistan.



Figure 1: Establishing referral mechanism in Khushkak community



Figure 2: Provincial Reintegration committee meeting Balkh Province .

Construction of Solar Panel- Pipe-Scheme in Afghan Refugee Returnees settlement in Butkhak, Kabul, Afghanistan (Deep Solar Wells)

Through funding from Penny Appeal, ORCD conducted proper need assessment and identified most needed community for this Thirst Relief project. Selection of Butkhak village was done as the area hosted many IDPs and Refugee Returnees household who were in the dire need of safe drinking water. A qualified construction company selected as part of a competitive bidding process, ORCD embarked on implementation of construction of the pipe-scheme (water supply network). The drilling of the deep well began with 16" diameter, 120 m depth and construction of RCC water tank with capacity of holding 15,000 litres of water at a time. Solar panels of 1,400 watts and solar water pumps will be installed for filling the water tank. As per the contract, 8 water taps will be installed for water collection by beneficiaries. Pipe-scheme will be community contribution which the community could establish connection for carrying water to houses living nearby depending on



Photo depicting pre-project condition of beneficiaries as small kids used to fetch water in wheelbarrow from more than one KM walk

and solar water pumps will be installed for filling the water tank. As per the contract, 8 water taps will be installed for water collection by beneficiaries. Pipe-scheme will be community contribution which the community could establish connection for carrying water to houses living nearby depending on



Kids happily fetching safe drinking water at closest distance to their homes



Beneficiaries praying for sake of having safe drinking water at their village after the project completion

affordability by local community. The

project is a communal property, no one direct nor indirect beneficiary have the right to claim its ownership. However, those families living in the near proximity of the facility can extend water hoses to their house at their own cost.

The construction of pipe-scheme will not only provide access of 490 individuals to clean and safe water, but also provide them protection from GBV, child abuse, sexual exploitation and abuse and environmental risks including cold weather borne diseases and injuries caused by slipping on ice during bringing water to house during winter seasons.

This water supply network was selected because it is feasible, cost efficient and impactful as it addresses the needs of families in need of clean and safe drinking water. Other types of interventions i.e. hand pumps are not cost efficient or impactful.

Feed Our World | Ramadhan Food Parcels to IDP, returnees and impoverished resident families in Kabul and Baghlan (FOW)

With partnership of Penny Appeal, the project started in on May 01, 2019 and completed on May 30, 2019, objective of project is to meet the food security and nutrition needs of 500 IDP families living in informal settlements of Kabul and Baghlan for 10 days of Ramadhan as a result 300 Ramadhan food parcels in Kabul and 200 food parcels in Baghlan distributed to the targeted families.



Figure 1: Ramadhan food packages distribution in Kabul



Figure 2: Ramadhan food packages distribution in Baghlan

Provision of Safe Drinking Water to Rural Impoverished Families (WASH)

In Partnership with penny appeal the project started in April 2019 and ended in Aug 2019. Totally 25 Deep wells constructed in Nangarhar and Baghlan provinces, The direct project beneficiaries are 375 families making 2,625 individuals objective of the project is to increase access of poor and the most venerable people (women and children) to the safe and clean water in order to prevent the transmission of water borne diseases in the targeted communities.



Figure 1 : Construction of Deep wells in Nangarhar Behsod district



Figure 2 : Deep well constructed in Nangarhar province

Boost Alternative Development Intervention through Licit Livelihoods (BADIL)

Through funding from United Nations Office on Drugs and Crime, as part of Alternative Development Program, ORCD implemented this project in Nangarhar, Paktya and Paktika provinces.

The project mainly focused on development of sustainable alternative livelihoods aimed at diversification of the sources of income of farmer families in the target districts.

Through this project, ORCD was able to mobilize all 32 targeted communities against cultivation, processing, trafficking and use of narcotics by carrying out awareness campaigns about harms of drugs to community members and its harmful impacts at national

level. Additionally, to achieve this objective, ORCD signed Social Contracts with influential elders of all target communities getting their promise not to allow any community member to engage in cultivation, processing, trafficking or use of narcotics.

As per its plan for the year 2019, ORCD was able to establish and sustain the following livelihoods interventions:

- 1750 women identified and registered as direct beneficiaries in Surkhrod, Dur Baba, Mohmand Dara, Gardez, Ahmad Aba, Chamkani, Sharana, Mata Khan, Janikhel and Urgoon districts
- 1750 women received formal trainings about backyard poultry farming (coop construction)
- 1750 women received pullets, poultry feed, farm equipment and coop materials
- 1750 women identified and registered as direct beneficiaries in Surkhrod, Dur Baba, Mohmand Dara, Gardez, Ahmad Aba, Chamkani, Sharana, Mata Khan, Janikhel and Urgoon districts
- 1750 women received formal trainings about backyard poultry farming (coop construction)
- 1750 women received pullets, poultry feed, farm equipment and coop materials
- 1750 women identified and registered as direct beneficiaries in Surkhrod, Dur Baba, Mohmand Dara, Gardez, Ahmad Aba, Chamkani, Sharana, Mata Khan, Janikhel and Urgoon districts
- 1750 women received formal trainings about backyard poultry farming (coop construction)
- 1750 women received pullets, poultry feed, farm equipment and coop materials
- 1750 women identified and registered as direct beneficiaries in Surkhrod, Dur Baba, Mohmand Dara, Gardez, Ahmad Aba, Chamkani, Sharana, Mata Khan, Janikhel and Urgoon districts
- 1750 women received formal trainings about backyard poultry farming (coop construction)
- 1750 women received pullets, poultry feed, farm equipment and coop materials
- 1750 women identified and registered as direct beneficiaries in Surkhrod, Dur Baba, Mohmand Dara, Gardez, Ahmad Aba, Chamkani, Sharana, Mata Khan, Janikhel and Urgoon districts
- 1750 women received formal trainings about backyard poultry farming (coop construction)



Backyard Poultry Farm in Surkhrod with 25 hens and 5 roosters. The owner has started breeding pullets at home for sustainability of her farm

- 1750 women received pullets, poultry feed, farm equipment and coop materials

Through rehabilitation of the existing apple orchards and vineyards, the income of local farmers was increased from AFN 45,000 to AFN 55,000 (a 23% increase) in 2019. Additionally, by establishment



Distribution process of animal husbandry management and dairy processing inputs in Nangarhar



Fruit bearing by saplings distributed through BADILL in Paktika province in 2019

of new apple orchards and vineyards, 300 Jeribs of land was covered by licit crops.

Through backyard poultry farming, 600 families were able to generate AFN 5,000/month on average from selling fresh eggs in local markets for eight months during 2019. This component of the project proved very effective in empowerment of women as the money earned from Backyard Poultry Farms went to women's pockets.

Through Animal Husbandry Management and Dairy Processing component of this project, capacity of 505 farmer families was enhanced on best practices of animal husbandry management, dairy value-added activities, dairy value chain management and preservation of milk. As a result, each beneficiary household was able to generate AFN 7,200 from selling fresh milk to MCCs and/or local markets.

The project will continue during 2020 with expansion to other districts of Nangarhar, Paktya and Paktika provinces with extended targets



An action view of Handicrafts Training Center established by BADILL in Nangarhar province

Consulting services to partner with NGO in Nangarhar province of Afghanistan to execute component of the Strengthening Women's Economic Empowerment (SWEEP)

Organization for Research and Community Development (ORCD) in partnership with Aga Khan Foundation Afghanistan (AKF Afg) embarked on implementation of Strengthening Women's Economic Empowerment Project (SWEEP) in pre-urban areas of Jalal Abad district of Nangarhar province in December, 2018.

ORCD has been implementing SWEEP in Jalal Abad through the same approach AKF Afg has been implementing it in Takhar, Badakhshan and Bamyán with the same objective to extend access to finance at grass-roots level. The Community Based Saving Groups (CBSGs) established through this project are comprised of women only from poorest families of the community. CBSG



5CBSG members attended leadership skill training in Nangarhar

members were identified through wealth ranking exercise of participatory vulnerability assessment in target villages. ORCD's Community Facilitators, Business Development Trainer and Team Leader have received initial and refresher trainings about CBSG manual, leadership skills, CBSG accounting, CBSG membership as well as CBSG clustering, cluster subcommittees and governance committee, grievances redressal mechanisms, rapid market assessment and other relevant topics that were conducted by dedicated trainers of AKF in Baghlan and Nangarhar provinces.



Cluster leadership training conducted for cluster member in Majbor Abad village of Jalalabad city

ORCD Community Facilitators and Business

Development Trainer have inducted all CBSG members on the need and social and economic benefits of CBSG self-help groups as well as provided trainings to CBSG accountants about CBSG accounting, leadership skills to CBSG chairpersons and membership training to all CBSG members. As per M&E reports of ORCD M&E Officer, the training outcomes have been impressive as a result of which all CBSG members have had good concept of the need for and socioeconomic benefits of CBSGs as well as knowledge of the specific topics they have received trainings on.

ORCD has conducted maturity assessment of all CBSGs and subsequently has organized them into two clusters, namely Omid and Adalat that are comprised of 12 and 13 CBSGs respectively with membership of 405 women from ultra-poor families.

All 405 members of the 25 CBSGs established in Jalal Abad have held meetings regularly on weekly basis, have made regular savings and have discussed issues around their roles and responsibilities, norms, potential business ideas and etc. Some of CBSGs have also extended loans to members for various purposes ranging from



A CBSG member generating livelihood income form the loan she received form CBSG saving committee

treatment of patients to household food needs, clothing and other pressing needs.

CBSG members have agreed to save specific amount of money on regular basis weekly that varies from one CBSG to other depending on affordability and members' economic conditions. All CBSGs have been provided with metal boxes and locks for protection of their saving money. CBSG members have established protocols for protection of their saving money, as such, the box is kept by either accountant or secretary, the keys of one of the locks are kept by chairperson and the keys of the second lock are kept by a trusted member.

All CBSGs maintained updated CBSG account books and member passbooks. The account books and member passbooks were updated on weekly basis during CBSG weekly meetings. Subsequently, both books for all CBSGs were reviewed by ORCD Community Facilitators and Business Development Trainer for any mistakes and were duly corrected when there were any typos or miscalculations identified.

ORCD also established cluster level, provincial level and central level Grievances Redressal Committees (GRCs) and provided orientation to members on the need for GRCs and grievances redressal mechanism in the view of GRM manual.

ORCD's SWEEP team provided technical and handholding support to CBSGs and CBSG clusters throughout the reporting period by assisting them with maintaining accurate and updated records of savings, loans extended to members, loans retrieved and outstanding as well as the use of stationeries and upkeep of records of meeting minutes.

United nations high commissions for Refugees (UNHCR)

In 2019 ORCD carried out protection monitoring of refugees from North Waziristan Agency of Pakistan in Khost and Paktika provinces using standard processes and tools provided by UNHCR. Through this intervention, ORCD was able to reach out over 20,000 women, men, boys and girls of both refugee and host communities in both target provinces and achieved the target set forth with a 100% success rate.



6ORCD protection monitoring team during conducting Focus Group discussion with Pakistani Refugees in Gullan Refugee Camp

Through Protection Monitoring, ORCD identified around 777 Persons with Specific Needs who were referred to service providers using PSN networks. Additionally, by assessing needs for Core Relief

Items, ORCD identified 1,250 families as in desperate need of CRIs, which was reported through UNHCR's Kobo.

Moreover, in 2019 ORCD distributed NFI (tent and essential household tools) provided by UNHCR to 1000 North Waziristan refugee families who were displaced from Laman area of Paktika province to Khost province (Gullan Refugee Camp) due to Pakistani mortar shelling and airstrikes.

Overall, the project achieved 100% success rate in terms of accomplishment of the targets set forth, coordination with stakeholders.

Citizen Charter National Program (CCNP)

Started in July, 2017, in Joint Venture with CARE International and Relief International under contract with MRRD of GoIRA, ORCD continued facilitation of the Citizens' Charter National Priority Program in one district of Ghazni and three districts of Paktika throughout 2019.

In 2019, ORCD continued facilitation of Citizens' Charter in 92 of 181 contracted communities by engaging target communities in community profiling, CDC elections, CDC registration and bank account opening, development of community development plans, mapping community resources, social patterns and women mobility. Additionally, baseline institutional maturity index assessments of all elected CDCs were conducted, Community Score Cards were implemented and all essential trainings i.e. CDC bylaws, CDC office-bearers roles and responsibilities, community procurements, financial management, project cycle management, community score card and etc.



Yahya khel Gulowal subcommittee formation In Paktika province

The project progressed smoothly in Yahya Khel district of Paktika; however, it faced certain security and cultural barriers in Sarawaza and Jani Khel of Paktika and Khwaja Umari district of Ghazni. In Paktika, local communities posed objections in regard to participation of women, particularly membership in CDCs and CDC thematic subcommittees. As a result, the project was halted in Sarawaza and Jani Khel districts frequently and the project did not progress on schedule.

On the other hand, Khwaja Umari district of Ghazni fell in hands of Anti-Government Elements in April, 2018 and then the whole province fell in control of AGEs in August, 2018. As a result, the program activities were halted and facilitation process in this district experienced serious backlogs for a period of around five to six months. However, facilitation activities were resumed in this district in December, 2018.

Overall, the program facilitation did not progress satisfactorily as it fall far behind the work plan, but it generated very good results at outcome level, particularly in Yahya Khel district of Paktika province. Apart from development of community development plans, prioritization of development subprojects, design and proposals of subprojects, all 50 elected CDCs in Yahya Khel were capacitated on their roles and responsibilities, project cycle management, financial management, procurement, community participatory monitoring and roles and responsibilities of thematic subcommittees.

Moreover, linkages of the elected Community Development Councils were built with District Governors, sectorial government departments, INGOs, NNGOs, Civil Societies and Youth Organizations at district and provincial level.



7Khuja Umari CCDCs election in Ghazni Province

The project will continue till end of December.

Non-Communicable Disease and Injury (NCDI)

In Afghanistan, ORCD has worked with MoPH to reduce and control infectious disease, bringing services to Afghan people. Yet a new burden of noncommunicable diseases and injuries (NCDIs) is causing an increasing strain on MoPH health system, health providers, and people. As ORCD is financial implementer and Ministry of Public Health is technical partners are working to understand, curb, and control this burden and its impact. The Commission's findings detail the estimated prevalence of NCDIs and risk factors in our population, showing us that the burden of NCDIs, and particularly of chronic, severe NCDIs outside, is something that we cannot ignore; the morbidity and mortality rates are too high, and they are rising. Our youngest are being affected, with illness keeping them from the education and employment at crucial developmental periods in their lives. And the rural poor, a subset of our population already vulnerable, faces compounded risk



ORCD Donors and Partners

Partners / Donors



UN Partners/Donors



Testimonials from 2019



Avais Hyder Liaquat Nauman
Chartered Accountants

Street 1, Lane 3, Karte 4
District 3, Kabul, Afghanistan

T: +93 777 058 155, +93 799 058 155

www.rsmafghanistan.af
www.rsm.global

Independent Auditor's Report to

Organization for Research and Community Development (ORCD)

Opinion

We have audited the financial statements of Organization for Research and Community Development (here in after referred to as "ORCD"), which comprise the statement of receipts and expenditures, notes to the financial statements and annexures thereto, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the statement of receipts and expenditures of the Organization for the year ending December 31, 2019, in accordance with the basis of accounting as described in Note 2.2.

Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

The management is responsible for the preparation and fair presentation of the financial statements in accordance with the basis of accounting as described in Note 2.2 to the financial statement and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Page | 1

THE POWER OF BEING UNDERSTOOD
AUDIT | TAX | CONSULTING

Other Offices at:
Lahore : 92 (42) 3587 2731-3
Karachi : 92 (21) 3565 5975/6
Islamabad : 92 (51) 2356041-2
Faisalabad : 92 (41) 854 1165, 854 1965
Peshawar : 92 (91) 527 8310/5277205
Quetta : 92 (81) 282 9809
Kabul : 93 (799) 058155

Avais Hyder Liaquat Nauman Chartered Accountants is a member of the RSM network and trades as RSM. RSM is the trading name used by the members of the RSM network. Each member of the RSM network is an independent accounting and consulting firm which practices in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.



Lower House of the Parliament Appreciating ORCD's activities in Afghanistan



Upper House of the Parliament Appreciating ORCD's activities in Afghanistan







دولت جمهوری اسلامی افغانستان
وزارت صحت عامه
ریاست صحت عامه ولایت کنړها
آمریت منابع بشری



د افغانستان اسلامي جمهوریت
د دعامی روغتیا وزارت
د کونړ ولایت د عامی روغتیا ریاست
د انسانی سرچینو امریت

Islamic Republic of Afghanistan
Ministry of Public Health
Public Health Directorate
Kunar province
Human Resources Department

۴۲۷
۱۳۹۸/۷/۱۷

ستاينليک

بښاغلی ډاکتر عبدالسلام (رسولي) د (Health Net –TPO/ORCD) ولایتي مسؤل!

تاسو د کونړ ولایت په کچه د روغتیايي خدماتو په برخه کې خپله در سپارل شوي دنده په بشپړه ایمانداري ، صداقت ، میرانه او وطن دوستی په روحیې تر سره کړې ده په همدې موخه د کونړ ولایت دعامی روغتیا ریاست تاسو د دغه غوره خدمت له امله پدغه ستاینلیک ویاړي او د لوی خدای (ج) له سپیڅلي دربار څخه درته په ژوند او چارو کې د لاور بریالیتوب غوښتنه کوي.

په درنښت
الحاج ډاکتر عزیز الرحمن (صافى)
د کونړ ولایت دعامی روغتیا رییس



جمهوری اسلامی افغانستان
وزارت اقتصاد
ریاست اقتصاد ولایت نورستان



د افغانستان اسلامي جمهوریت
د اقتصاد وزارت
د نورستان ولایت د اقتصاد ریاست

ستاينليک

تاریخ: ۱۳۹۸ / ۴ / ۵

شماره: ۱۳۶

د ORCD مؤسسې د نورستان ولایت د AHF پروژې اداره!

د نورستان ولایت د اقتصاد ریاست د ددی ولایت په سطحه د AHF پروژې د کړنو او ښه تطبیق څخه چې ددی ولایت په سطحه یې تطبیق کړیده ، د اقتصاد ریاست او مربوطه سکټور سره د هم غږی او د پروژې د ښه تطبیق د پروسې څخه ستاینه کوي او ددی ستاینلیک په واسطه ددی پروژې د کړنو قدر دانی کوي .

عزت اله صافی
د اقتصاد رییس



